annual report



NORMAN ROCKWELL MUSEUM



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Norman Rockwell Museum President Anne Morgan and Chairman Thomas L. Pulling.

Dear Friends of Norman Rockwell Museum,

On behalf of the Board of Trustees, we are delighted to present the Norman Rockwell Museum's Annual Report for the fiscal year ending June 30th, 2010. We have assumed our roles with humility and enthusiasm following the astute leadership of Dan Cain, who led the Museum through a challenging economic downturn. One board leader seemed not to be adequate upon his retirement;

it took two people to provide the equivalent of his energy and dedication. While the past year began with challenges reflecting a fragile economy, it ended with a renewed sense of optimism, with record attendance at Museum exhibitions across the nation, extensive press coverage and solid financial and philanthropic success at home (the Director's report provides the measurable details of a very successful year). Rockwell's images of a nation rich with hope and strength of character proved to be profoundly relevant during the country's financial struggles. His work, once again, supported America through a tumultuous period.

We are proud to champion the mission of this splendid institution, and we delight in praising the extraordinary, collective talent of the Museum's Director and her dedicated staff. Every member of our Board is so very thankful to Laurie and her wonderful colleagues for their hard work and bright spirit during a difficult period for museums across the country. Finally, we extend boundless thanks to all the Museum's friends and donors for continuing to strengthen the Rockwell legacy.

Anne Morgan President Thomas L. Pulling Chairman



director's report

Creativity, tenacity and generosity of the human spirit shaped a year of innovation, opportunity and abundance for Norman Rockwell Museum, during an era marked by worldwide scarcity and rebalancing of the economy. Our community is highly dedicated, and we are blessed with extraordinary volunteers.

The largest gift of illustration art ever received by the Museum; new donations of Norman Rockwell art; critically acclaimed and widely popular exhibitions; a growing audience and the Museum's strongest philanthropic support yet; a robust roster of traveling exhibitions reaching a national audience; international program opportunities and new visitor programs; a vibrant internet community and Rockwell Center for American Visual Studies; and imaginative strategic, business and master planning—all achieved within a balanced budget.



Laurie Norton Moffatt and NASA astronaut/former Berkshire County resident Stephanie Wilson during her June 4, 2010 visit to the Museum.

The Museum took aggressive measures to balance its budget in the face of reduced revenues and ended the year with a modest operating surplus driven by a 15 percent reduction in our operating expenses over the past two years. This was a hard-won achievement, and was the result of decisive planning, innovations in operations, careful spending, staff sacrifice, trustee diligence, philanthropic generosity and caring donor partners.

Through comprehensive community-wide planning with board and staff, we now have innovative next-generation strategic and business plans, created in association with Anthony Knerr Associates of New York; and a vibrant Campus Master Plan and Capital Maintenance Plan, crafted in partnership with Ann Beha Architects of Boston. Together with our Collections Plan to build our illustration art collection, these plans will shape the next

Our Mission

Norman Rockwell Museum is dedicated to education and art appreciation inspired by the legacy of Norman Rockwell. The Museum preserves, studies and communicates with a worldwide audience the life, art and spirit of Norman Rockwell in the field of illustration. The Museum is a gathering place for reflection, involvement and discovery through the enjoyment of the artist's work. Norman Rockwell's unique contributions to art and society, popular culture and social commentary influence the Museum's collections and programs.

Our Values

The Museum celebrates diversity through the values of respect, kindness, decency and humor, and honors the tenets of equality, democracy and freedom. The Museum values freedom of expression through visual images created for mass audiences; is a cultural gathering place with a global reach; serves audiences beyond our gallery walls; is a forum for lively civic dialogue; and fosters scholarship in American visual studies.

Our Vision

Norman Rockwell Museum aspires to make Norman Rockwell's artistic legacy and his unique expression of enduring American values within the rich visual legacy of American illustration art available to all audiences, and especially to new generations. Through exhibitions and programs in Stockbridge presented on our beautiful campus; through traveling exhibitions presented in the Nation's premier museums; and through the infinite internet community, the Museum has expanded its reach in recent years to serve millions of visitors and viewers.

Our Goals

Extending the artistic legacy of Norman Rockwell and American Illustration Art.

- We strive to provide a compelling, meaningful and relevant museum experience to all visitors.
- We are building America's finest collection of illustration art and deepening its intellectual premise to position Rockwell's legacy in a larger cultural context.
- We are fully utilizing state-of-the-art technology and digital assets to extend and make available Rockwell's legacy and illustration art for remote audiences, and especially desire to connect with younger generations.

Invigorate the museum's master plan for all its assets, including financial, physical structures, landscape, collections, digital assets, audiences and human resources.

- We are strengthening the Museum's financial foundation.
- We are creating a thoughtful and imaginative campus master plan to ensure that the Museum experience and expanded collections are optimized for all visitors.
- We aspire to deepen the Museum's national and international reputation and representation.



Norman Rockwell Museum Deputy Director Stephanie Plunkett, Jeanne Steig, and Philan Tinsley.

decade of Museum growth in collections, audience, programming, and resource development.

A brief summary of our strategic plan follows plus highlights of some of this year's core accomplishments. More detailed description of the year's programs follows in the staff departmental reports.

Landmark Gifts of Art

The Museum's collections more than doubled in size this year with several extraordinary gifts, including four major Rockwell paintings, a book of original illustrations by Trustee Wendell Minor, a donation of works by Artist Laureate Barbara Nessim, and the unprecedented gift of more than 900 works created by iconic humorist and cartoonist for *The New Yorker* William Steig, given by his widow Jeanne Steig. The Museum also received a rare group of prints and drawings by artist Isabella Bishop, a gift from Board President Emerita Lila W. Berle. Many additional gifts were received from loyal and generous donors, including National Council members Robert and Lynne Horvath, and Trustees Alice Carter and Steven Hirsch.

Exhibitions, Curatorial and Scholarship

The Museum's exhibitions program was active and robust, despite the decision to cancel one exhibition during the 40th anniversary year. We celebrated a retrospective of the work of Norman Rockwell's youngest son with *The Fantastical Faces of Peter Rockwell* (and its accompanying catalogue); launched *Norman Rockwell: Behind the Camera*; partnered several other Rockwell-themed exhibitions in the permanent collection galleries, including *To Rockwell With Love: Fan Mail and The Saturday Evening Post*; and culminated the year with the wonderful art of William and Jeanne Steig (*William Steig: Love & Laughter*), selected from Jeanne Steig's extremely generous gift of her husband's work.

We are pleased that the Museum Archives served as a source of research and scholarship for photo historian Ron Schick for his book *Norman Rockwell: Behind the Camera* (on which the Museum's companion exhibit was based); and for Smithsonian Senior Curator Dr. Virginia Mecklenburg, for her exhibition *Telling Stories*. ProjectNORMAN, the Museum's digital collections project, is continually proving its value to curators and scholars, who visit the Museum

to peruse the tens of thousands of digital scans which will soon be available to the public online.

Traveling exhibitions continued their rapid circuit around the country, with *American Chronicles: The Art of Norman Rockwell* appearing in Fort Lauderdale, Florida and Wichita, Kansas. This year the exhibit travels to North Carolina Museum of Art in Raleigh, and to the Tacoma Museum of Art in Washington. Visitors to the Museum's traveling exhibitions now number nearly three times the number of patrons who view our exhibits in Stockbridge, for an estimated 500,000 viewers across the nation. Web visitation is at approximately 381,000 unique visits annually—the Museum is reaching nearly one million people yearly, and many more through our public relations and media outreach.

Fundraising Success

Thanks to generous trustees and donors, Norman Rockwell Museum exceeded its fundraising budget by \$300,000 during the deep recession, and secured our strongest philanthropic year on record. Two highlights worthy of special note include the one-time Henry Luce Foundation American Art Renewal Fund gift of \$100,000, and continued ProjectNORMAN support from the National Archives and Records Administration, with \$108,000.

The Luce Foundation gift highlights the challenges faced in the today's art community, and the responsiveness by one of our nation's top philanthropic foundations for the arts. In March 2010 the Foundation announced a special initiative, the American Art Renewal Fund, in response to the need to strengthen America's art museums. As widely reported in the press and trade publications and by industry associations, the recent economic downturn has had widespread negative impacts on the country's art museums. These museums have seen great reductions in their endowments, funding sources, and operating funds, resulting in widespread layoffs, cancellation of exhibitions, modified capital projects, shortened public hours, and increased admission fees. Norman Rockwell Museum exercised many of these strategies to weather the recession.

The responsive grants category of the Luce Foundation's American Art Program was designed to focus predominantly on stabilizing American art activities at the nation's art museums. Norman Rockwell Museum is grateful to have received this support, which helped shore up a lean year with some unexpected added capital to support our exhibitions-related staff. The Museum is also grateful to an anonymous foundation, which continues to provide major support for ProjectNORMAN.

Designing the 21st Century Campus

The maintenance requirements for our well-lived-in campus (with its beautiful grounds and historic buildings ranging in construction dates from 1859 to 1993) are beginning to grow. From historic renovations to high tech security, technology, fire suppression, and climate control—the variety and scope of ongoing infrastructure maintenance is significant. The Museum embarked on a refreshed Master Plan for the campus with support received from the Commonwealth of Massachusetts Cultural Facility Fund for planning and repairs.

Infrastructure investment highlights included complete replacement of the Museum chiller and climate control systems; installation of a fire suppression system in Rockwell's historic studio (supported by the 1772 Foundation and Burton D. Morgan Foundation in fiscal

year 2009); replaced oil line into the Museum; technology servers, data storage and back up systems; and spruced-up, freshly enameled way-finding signage for visitors.

Norman in the National News

It was a vibrant year in the media for Norman Rockwell, sparked in part by Ron Schick's book *Behind the Camera*. The book and exhibition influenced a highly regarded, 16 page essay on Rockwell's enduring public appeal in *Vanity Fair. Smithsonian Magazine* and NPR Public Radio also took note, and made visits to the Museum to conduct research and interviews for their stories.

Interest in Rockwell was also generated by the Smithsonian American Art Museum's exhibition *Telling Stories*, which explored the influence of the artist on filmmakers George Lucas and Steven Spielberg (who are active collectors of Rockwell's work). The exhibition received robust press coverage, and Norman Rockwell Museum gained attention from such national news outlets as *The Saturday Evening Post*, and *CBS Sunday Morning* (which visited the Museum in late June to work on a segment that aired July 4, 2010).

New outreach via television and the internet, including the Museum's newly enhanced website, e-communications, and social media communities (Facebook, Twitter, YouTube, and ArtBabble) connected Norman Rockwell Museum with its patrons in new ways, creating communities around the world. A high-profile Google Doodle dedicated to Rockwell was published on February 3rd, the artist's birthday, and resulted in more than 60,000 visits to the Museum's website in one day!

Deepening Our Humanities Outreach Through National and International Programs

I was privileged to represent the Museum and museum field internationally this year. As a Trustee of the American Association of Museums, I served on the bilateral presidential commission appointed by President Barack Obama and the U.S. State Department to foster cultural exchange between Russia and the United States. Norman Rockwell's artwork serves as a wonderful ambassador for our country's democracy and freedoms—several collaborations are in the works.

Later in the year, I traveled as part of the American delegation with the Roosevelt Institute to the Netherlands, where the International Four Freedoms Awards were being bestowed upon the year's recipients. Norman Rockwell's iconic images of *The Four Freedoms* are emblematic of President Franklin Delano Roosevelt's ideals, which continue to resonate around the world today. Recently, the Museum has been invited by Ambassador Donald E. Booth, who serves in the U.S. Embassy in Addis Ababa, Ethiopia, to present talks on the Four Freedoms and the founding of the Peace Corps, on their respective 70th and 50th anniversaries. Like the *Four Freedoms*, Norman Rockwell painted iconic images for the Peace Corps, with one image set in Ethiopia.

Norman Rockwell's art continues to have contemporary and historic relevance, and the Museum's humanities programming brings to life these important anniversaries and contemporary issues in civil society.

My community leadership includes serving as the President of the Board of the Williamstown Art Conservation Center, as a Trustee of the American Association of Museums, and on the



Steering Committee of 1Berkshire, the Berkshire County-wide initiative to create a seamless economic development engine for the Berkshires by forming a collaboration among the region's four leading economic development agencies—The Berkshire Chamber of Commerce, the Berkshire Visitors Bureau, the Berkshire Economic Development Corporation, and the Berkshire Creative Economy Council. The effort is designed to leverage our region's strengths and position the Berkshires in an arena where it may thrive.

Bold Leadership During Turbulent Times

It takes courage and conviction to lead a non-profit organization at the best of times, and greater grit and determination during the challenging times. I want to thank Dan Cain for his four years serving as President of the Board of the Museum, and for his many contributions which strengthened and advanced the Museum's future—from his generous philanthropy to his guidance in planning; for securing the gift of Rockwell's 1948 painting *The Lineman* from Verizon Corporation; and to his infectious enthusiasm and for the many events which he and his wife Kathy hosted with warm hospitality—we are fortunate to have had his leadership.

The Museum welcomes the dynamic leadership duo of Thomas L. Pulling of New York and Miami as Chairman of the Museum Board of Trustees, and Anne H. Morgan of Atlanta as President of the Board of Trustees—we look forward to working with you.

None of our many successes this past year would have been achieved without the selfless work of the Museum's staff, who gave more of themselves than ever. Their sacrifices for the whole of the Museum helped us navigate the recession, and sustain the organization's many unique offerings and growing audience. I am especially grateful to my colleagues who led with diligence and determination to maintain our quality programming, secure marvelous gifts of art, invite philanthropic support, celebrate the Museum's 40th birthday, and balance the budget in the face of such tenuous times. Norman Rockwell Museum's hallmarks of kindness and professionalism are qualities exhibited in abundance by our professional staff.

To continue the Museum's good work around the world, it is essential to build an endowment of \$20 million to have adequate reserves to weather tough times. Through sheer hard work, conviction and imagination, Norman Rockwell Museum has concluded a deeply successful year. Thank you to each member of our community who came through with support for the Museum, while managing their own challenges.

Janua Intu Inffats
Laurie Norton Moffatt
Director/CEO
Stockbridge

September 2010

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*Barbara Nessim was named Norman Rockwell Museum's Inaugural Artist Laureate in 2008



curatorial

This year, a record number of extraordinary donations of the art of Norman Rockwell and other significant twentieth and twenty-first century illustrators has greatly enhanced the Museum's Permanent Collections. In addition, the arrangement and description of Archival Collections has moved forward at a rapid pace. To date, the Norman Rockwell General Fan Correspondence (47 cubic feet), which inspired a successful Museum exhibition; Norman Rockwell Business Correspondence (60 cubic feet); Norman Rockwell Separated Correspondence (three cubic feet); and Norman Rockwell Writings (5 cubic feet) have been arranged, each with their own EAD (encoded archival description) finding aid and collection level MARC (machine readable cataloguing) record.

Archivists' Toolkit, a software program installed early this year, now operates in conjunction with the Museum's Vernon Browser Interface via AT-exported finding aids, which make the rapid output of data to archival standards possible. AT also enables the Museum to add

A fresh look at Rockwell's work in the context of our times, in which we face many of the same circumstances that he painted through—war, economic hardship, cultural and racial divides—reveals a smarter and shrewder artist than a lot of us have given him credit for being.

> —David Kamp Vanity Fair November 2009

previously un-catalogued records to web-based catalogues, to load EAD records onto the Museum website, and to deposit MARC records into collaborative archives such as OCLC-Worldcat, and other systems which help libraries locate, acquire, catalogue, and lend materials.

Several major federal and foundation grants have helped advance the processing and creation of collection level guides for the Norman Rockwell Museum Archives. The Museum has

digitized and catalogued more than 5,000 slide transparencies from the collection of Molly Rockwell, the artist's third wife. These rare glimpses into Rockwell's later life offer a unique opportunity to learn more about the business and personal travel that helped shape his artistic and cultural perspectives. In addition, documentation of the Museum's Studio Collection has been enhanced through the digitization and cataloguing of Rockwell's own art print collection, ensuring their long-term preservation and access. Several important Archives policies

were drafted and approved this year, including the Archives Mission Statement, Archives Access Policy, and Archives Processing Guidelines. In addition, an Intern Manual was developed, along with an active graduate

developed, along with an active graduate level intern program for students of Archival Studies and related disciplines, which attracted students from SUNY Albany, Simmons College, and Hartford Art School, among others.



acquisitions

DONATIONS OF ART TO THE PERMANENT COLLECTION

This year, a record number of outstanding works by Norman Rockwell and noted artists joined the Norman Rockwell Museum's collection of original artworks, made possible through gifts from generous donors.

We are honored that two early Rockwell paintings, Fishing Trip, They'll Be Coming Back Next Weekend and The Catch, published on the covers of the April and May 1919 issues of Country Gentleman, have been added to the collection by the Rodger P. Nordblom family. Recently deceased, John T.C. Low contributed Rockwell's engaging June 15, 1929 Post cover No Swimming in honor of his late wife, Virginia Low, who was the model for the painting. World's Worst Businessman, a humorous 1954 advertisement for Chase Manhattan Bank by Rockwell was the generous gift of Carolyn Dwight Bain.

An extraordinary collection of more than 900 artworks by American illustrator William Steig have been generously donated by Jeanne Steig, a gifted artist and Steig's wife of 35 years. This body of work, the largest public collection of original art by this noted visual commentator, includes memorable New Yorker covers, cartoons.

drawings, and images from Steig's many published books. We have been happy to share more than 250 drawings from the collection this summer in *William Steig:* Love & Laughter, which will travel nationally after its closes at the Norman Rockwell Museum.

Exquisite artworks by Golden Age giants Charles Dana Gibson (1867-1944) and James Montgomery Flagg (1877-1960) join other fine gifts to the collection from noted portraitist Everett Raymond Kinstler. Robert T. Horvath, whose exceptional illustration collection is intended for the Museum, has transferred a stellar group of drawings, including works by Howard Pyle protégés Henry Jarvis Peck (1880-1964) and Charlotte Harding (1873-1951); Kerr Eby (1890-1946), a Canadian-born artist best know for his depictions of soldiers during World War I and World War II; and comic creator George Evans (1920-2001). Striking oils by magazine illustrator Saul Tepper (1903-1972) and Western illustrator Matt Clark (1899-1987), among others, were also featured aspects of his contribution this year. American art collector Steve Hirsch's

gift of powerful political drawings by social realist James Barre Turnbull (1909-1976) enhance the Museum's mid-century collections focus and join other works from the period that he has graciously provided. The acquisition of a powerful frontier portrayal of a fallen man in the snow by illustrator Winfield Scott Lukens (dates unknown, active 1896-1905) is made possible by Wendell Minor.

Award-winning illustrators Wendell Minor, Murray Tinkelman, Barbara Nessim, and Ed Vebell have advanced the Museum's goal to collect works by contemporary creators. Fifteen full-color watercolor paintings from his illustrated book, Abraham Lincoln Comes Home were

gifted by Wendell Minor, whose historical illustrations have won accolades. Two Generations, an elegant pen and ink drawing featuring a father and son at the rodeo by Murray Tinkelman also joins the collection. Women & Madness, an introspective ink and watercolor book jacket illustration, was provided by Barbara Nessim, the Museum's first Artist Laureate. Ed Vebell, who covered the Nuremberg Trials as a visual journalist, has provided The Golden Spike at Promontory Summit, Utah, a narrative painting illustrating the moment when the Union and Central Pacific Railroads joined rails to establish a Transcontinental Railroad. In addition, a luminous illustration for The Phantom of the Opera by Robert Heindel (1938-2005) was contributed by Rose Heindel, the artist's wife.

Michael J.P. Collins, former President of the Rockwell Society of America, has donated a rare portrait of Norman Rockwell with mahlstick and brushes in hand, created by the artist's studio assistant, photographer, and fellow illustrator, Gene Pelham (1909-2004).

Peter Rockwell, an acclaimed sculptor and art historian, and Norman Rockwell's youngest son, has enhanced the Museum's collection of his sculptural work by contributing a portrait of Director/CEO Laurie Norton Moffatt, modeled from life in Rome, as well as two other fine bronze castings.

Twenty-nine exquisite etchings and drawings by social realist Isabel Bishop (1902-1980) were contributed to the Museum's permanent collection by past president of the Board of Trustees, Lila Berle. Acclaimed for her depictions of New York's Union Square and American women engaged in everyday tasks from the 1930s through the 1970s, Bishop taught at the Art Students League in New York, where Rockwell received his art education, and emphasized the importance of observing and drawing from life.

We are most grateful to all of our donors for these fine enhancements to the Museum's permanent collection, and we look forward to preserving and sharing them for many years to come.

NORMAN ROCKWELL ILLUSTRATIONS

Fishing Trip, They'll Be Coming Back Next Week

Norman Rockwell (1894-1978) 1919 Cover illustration for *The Country Gentleman*, April 26, 1919 Oil on canvas Gift in honor of the Crocker Family by Rodger P. Nordblom.

The Catch

Norman Rockwell (1894-1978) 1919 Cover illustration for *The Country Gentleman*, May 3, 1919



Oil on canvas Gift in honor of the Crocker Family by Rodger P. Nordblom.

No Swimming

Norman Rockwell (1894-1978) 1929 Cover illustration for *The Saturday Evening Post*, June 15, 1929

Oil on canvas, Gift of Jeanie Kull Low and John T.C. Low. (Recently deceased, John T.C. Low contributed Norman Rockwell's *No Swimming* in honor of his late wife, Virginia Low, who was the model for the painting.)



World's Worst Businessman

Norman Rockwell (1894-1978) 1954 Graphite on paper Drawing for Chase Manhattan Bank advertisement, 1954 Gift of Caroline Dwight Bain.



CLASSIC ILLUSTRATIONS

Her poise, her unconsciousness, the winning simplicity of her manner were noticed everywhere

Charles Dana Gibson (1867-1944) 1910, Ink and Pencil on Board Gift of Everett Raymond Kinstler

No title (Meeting at Aquarium)

James Montgomery Flagg (1877-1960) c. 1930, Oil on Canvas Gift of Everett Raymond Kinstler

Street Scene in Taxco, Mexico

Henry Jarvis Peck (1880-1964) Date unknown, Pencil on Paper Gift of Robert T. Horvath

Untitled (Girl with Cat)

Charlotte Harding (1873-1951) 1901, Pencil on paper Gift of Robert T. Horvath

Eastern European Peasants Near a Cornfield Kerr Eby (1890-1946)

1923, Ink on Paper Gift of Robert T. Horvath

Christmas Card to Robert T. Horvath

George Evans (1920-2001) 1998, Pen and Ink Gift of Robert T. Horvath

While Phil Enjoys Texas

George Evans (1920-2001) January 1985, Pen and Ink on Paper Gift of Robert T. Horvath

Disabled Police Car

George Evans (1920-2001)
June 1985, Pen and Ink on Paper
Gift of Robert T. Horvath

Untitled Drawing (Woman)

Martha Cornwell (1865-1955) 1902, Charcoal and White Colored Pencil on Paper Gift of Robert T. Horvath

Trapper

Matt Clark (1903-1972) Date unknown, Oil on canvas Gift of Robert T. Horvath

Untitled (Man and Woman in Conversation)

Saul Tepper (1899-1987) Date unknown, Oil on canvas Gift of Robert T. Horvath

Standing Man at Table

George Baratt (1884-1962) 1905, Oil on Canvas Gift of Robert T. Horvath

Antarctic Exhibition/Stars and Stripes

William Heaslip (1898-1970) Date unknown, Gauche on Paper Gift of Robert T. Horvath

Nurse with Wounded Soldier

Fletcher Martin (1904-1979) 1943, Pencil on Paper Gift of Steven Hirsch

Three political drawings

by James Barre Turnbull (1909-1976) Early 1940, Ink and charcoal on paper Gift of Steven Hirsch

Untitled, Winfield Scott Lukens (dates unknown, active 1896-1905) Late 1890s, Oil on Board Gift of Wendell Minor

Madame Giry: Illustration for Phantom of the Opera, Robert Heindel (1938-2005) 1986, Oil on Canvas

Gift of Rose Heindel (artist's wife)

Portrait of Norman Rockwell

Gene Pelham (1909-2004) c. 1950, Oil on Canvas Gift of Michael J.P. Collins Family (former President of the Rockwell Society of America)

CONTEMPORARY ARTWORK

Peter Rockwell, an acclaimed sculptor and art historian and Norman Rockwell's youngest son, has generously enhanced the Museum's collection of his sculptural work by contributing the following items:

Portrait of Laurie Norton Moffatt

Peter Rockwell (b.1936) 2008 Bronze Gift of Peter Rockwell

Abstract of My Father

Peter Rockwell (b.1936) Early 1970s Bronze Gift of Peter Rockwell

"Happy Couple"

Peter Rockwell (b.1936) c. 1980 Bronze Gift of Peter Rockwell

CONTEMPORARY ILLUSTRATIONS

Abraham Lincoln Comes Home

Wendell Minor (b.1944) 2008/2009 15 full-color watercolor paintings from Minor's illustrated book Gift of Wendell Minor

Two Generations

Murray Tinkelman (b.1933) Date unknown Pen and ink Gift of Murray Tinkelman

Women & Madness

Barbara Nessim (b.1930), 1972 Ink and watercolor book jacket illustration Gift of Barbara Nessim

The Golden Spike at Promontory Summit, Utah

Ed Vebell (b.1921) Late 1980s Ink and Gouache Gift of Ed Vebell



ARCHIVAL ACQUISITIONS

The Famous Artists School Collection (1940-1971) is the generous gift of Sam Baytar, comprised of photographs, negatives, transparencies, and writings that provide insights into Norman Rockwell's involvement with illustrator Al Dorne's Westport, Connecticut correspondence school. Notable former students are identified in rare photographs, including Carol Burnett, Dinah Shore, and Charlton Heston. Several 1967 photographs capture Rockwell with Edward Kennedy as he was reviewing the young Senator's own artwork.

Jacquelyn Swan, a former student of Taft Elementary School in Burlington, Vermont, has donated Records of the Taft School Class of 1946, the year that her sixth grade class took a trip to Rockwell's Arlington studio. Included are illustrated notes and drawings from

the students to Rockwell, and materials relating to Rockwell's extraordinary gift of *The Babysitter*, his November 8, 1947 *Saturday Evening Post* cover, to the children of Burlington.

Longtime admirer and collector of illustration art, Robert T. Horvath, has generously provided The Robert T. Horvath Correspondence Collection,

featuring his personal correspondence with established names in the field, including letters from celebrated illustrators Tom Lovell (1909-1997), Mead Schaeffer (1889-1980), and Saul Tepper (1903-1972), among others. Unique insights into the business of magazine illustration during the twentieth century, and techniques that artists use in creating their work, are provided through their writings.

Russell S. Broad, Jr. has provided a 1960 silver gelatin print featuring Rockwell in

his Stockbridge studio. Fine collections of illustrated magazine cover tearsheets by Norman Rockwell and other artists were contributed by Kevin Lyseth and Linda Gumble.

Marcia Gellert and Marion Heim have made available a noteworthy collection of illustrated bound periodicals from late nineteenth and early twentieth century publications like Scribner's, Harper's, Century, and McClure's, an important body or research materials.

An anonymous donor has provided extensive descriptive material relating Norman Rockwell's hand signed and numbered limited edition prints, published by Eleanor Ettinger, Inc.

We are most grateful for these important materials, which enhance our understanding of the art and business of American illustration.







exhibitions

Norman Rockwell's 323 Saturday Evening Post Covers

Ongoing

This comprehensive exhibition of original *Saturday Evening Post* tear sheets features every one of Norman Rockwell's cover illustrations for the noted American publication, created over the course of forty-seven years (1916 to 1963).

A Day in the Life: Norman Rockwell's Stockbridge Studio

May 1 - October 21, 2009

The first reinstallation of Norman Rockwell's Stockbridge Studio, *A Day in the Life* brings visitors back to October 1960, when the artist was hard at work on one of his most famous *Saturday Evening Post* covers, *The Golden Rule*. Recently digitized, an extensive archive of photographic negatives has made the exact recreation of a moment in time possible.

American Chronicles: The Art of Norman Rockwell

July 11 - October 12, 2009

American Chronicles: The Art of Norman Rockwell, which returned from national tour for the summer season, reacquainted the public with some of Rockwell's bestloved artworks from the Museum's permanent collection—featuring engaging humorous compositions like Art Critic, autobiographical explorations like Triple Self-Portrait, and his socially significant commentary on racial equality, The Problem We All Live With.

The Fantastical Art of Peter Rockwell: A Sculptor's Retrospective

July 11 - October 25, 2010

The Fantastical Faces of Peter Rockwell: A Sculptor's Retrospective showcased more than 40 years of the artist's works in stone, bronze, and clay. Filled with exuberance and the spirit of play, Peter Rockwell's artworks inspired by acrobats, gargoyles, monsters, and creatures in motion are unmistakably the work of a self-described "humorist as sculptor." The exhibition, featured in the Museum's galleries, was the perfect complement to the artist's large-scale tumblers and stone carvings on the Museum's grounds, climbing sculptures that invite visitor interaction.

Conserving Norman Rockwell's United Nations

July 11 - October 25, 2010

Conserving Norman Rockwell's United Nations explored the world of art conservation by detailing a conservator's step-by-step process—from the evaluation of a work of art to its remarkable restoration. Norman Rockwell's United Nations drawing, a large scale charcoal which became the inspiration for The Golden Rule, was painstakingly conserved by Leslie Paisley of the Williamstown Art Conservation Center. Her intensive work on the drawing, captured on video for installation in the exhibition gallery, was of great interest to Museum visitors.

Graphic Identity: The Art of Barbara Nessim

September 25 - November 14, 2009

Internationally-renowned American artist, illustrator, educator, and past member of the Norman Rockwell Museum Board of Trustees, Barbara Nessim was named the first recipient of the Museum's Artist Laureate Award in honor of her dedication, support, and outstanding professional accomplishments. Her original illustrations for magazine and book covers, international corporations, and advertisements were on view.

I Am a Part of Art! The Artists of Community Access to the Arts

October 4 - 25, 2009

An inspiring exhibition of works by the artists of CATA, a regional organization which nurtures and celebrates the creativity of people with disabilities through shared experiences in the visual and performing arts.

Norman Rockwell: Behind the Camera

November 7, 2009 - May 31, 2010

Norman Rockwell: Behind the Camera, was the first in-depth exhibition to explore Rockwell's richly detailed study photographs, created by the artist as references for his iconic paintings.

Organized with author and guest curator Ron Schick, the exhibition and related book, published by Little, Brown and Company, revealed a rarely seen yet fundamental aspect of Rockwell's creative process, and unveiled a significant

new body of Rockwell imagery in an unexpected medium. Generous support for Norman Rockwell: Behind the Camera was also provided by the Stockman Family Foundation and the Max and Victoria Dreyfus Foundation, Inc. The recreation of a scale version of Norman Rockwell's 1957 Colorama, Closing Up A Summer Cottage, was made possible by Eastman Kodak Company; additional marketing support was provided by Little Brown and Company. Scheduled for travel, the exhibition will begin its tour to museums nationwide in November 2010.

Curator's Choice: Selections from the Permanent Collection

November 7, 2009 - February 7, 2010

A selection of images from Norman Rockwell Museum's permanent illustration collection, as chosen by Rockwell Center for American Visual Studies Curator Joyce K. Schiller, PhD. Artists on view included such noted illustrators as James Montgomery Flagg, David Maculay, Maxfield Parrish, Howard Pyle, and N.C. Wyeth.

The Duchess of Whimsy: The Art of Peter de Sève

November 20, 2009 - January 4, 2010

Peter de Séve's richly painted watercolors for *The Duchess of Whimsy*, an acclaimed picturebook written by Randall de Séve and illustrated by Peter de Séve, delighted audiences this holiday season. The couple spoke to a packed house in November at the exhibition opening, a family event that included art-making activities and a special booksigning.

To Rockwell with Love: Fan Mail and The Saturday Evening Post

January 16, 2010 - May 16, 2010

A groundbreaking archival exhibition that invited visitors to step back in time to explore Rockwell's imagery for *The Saturday Evening Post*, which prompted an outpouring of reader reaction during the artist's forty-seven year tenure with the magazine. Shifting American values, World War II and the rise of national identity, the Baby Boom and the growth of the middle class, are some of the themes that were brought to life in *To Rockwell With Love: Fan Mail and The Saturday*

Evening Post, an engaging installation of letters and photographs from Rockwell's recently processed fan correspondence.

24th Annual Berkshire County High School Art Show

February 6 - March 7, 2010

A lively and diverse exhibition of original artworks by Berkshire County high school students in celebration of the region's talented youth. The exhibition is sponsored by Legacy Banks.

Norman Rockwell: A Life in Art

March 6 - June 20, 2010

An intimate exhibition including artworks spanning Norman Rockwell's career, and unique personal mementos from the Norman Rockwell Archives—from the artist's infant-wear to custom—designed vertical bifocals that aided him in his work.

Norman Rockwell and the Boy Scouts of America

May 29 - November 27, 2010

In celebration of the 100 year anniversary of The Boy Scouts of America, this exhibition offers an insightful look at Norman Rockwell's extensive body of work created for the Scouts, through original tearsheets, personal mementos, and props.

William Steig: Love & Laughter

June 12 - October 31, 2010

William Steig: Love & Laughter explores the richness of the artist's imagery—from his New Yorker covers and cartoons, and symbolic drawings offering commentary on the human condition, to beloved picturebooks like Shrek!, the inspiration for DreamWorks animated films. William Steig's brilliant drawings are accompanied by the vibrant dimensional sculptures and assemblages of Jeanne Steig, a gifted artist and accomplished author, and Steig's wife of 35 years. Inspired to by her husband to "make things," Jeanne creates compelling artworks almost exclusively from unique street finds and other discarded objects. This acclaimed exhibition reveals the joys of the artists' creative co-habitation and wonders of their shared vision. The exhibition is scheduled to travel following its run at Norman Rockwell Museum.









traveling exhibitions

American Chronicles: The Art of Norman Rockwell

Museum of Art, Fort Lauderdale, Florida November 14, 2009 through February 7, 2010

Wichita Art Museum, Wichita, Kansas March 6 through May 30, 2010

Building Books: The Art of David Macaulay

Bing Stanford Gallery, Washington, D.C. October 19, 2009 through February 5, 2010

Dinotopia: The Fantastical Art of James Gurney

Delaware Art Museum, Wilmington, Delaware February 6 through May 16, 2010

Norton Museum of Art, West Palm Beach, Florida June 10 through September 5, 2010

LitGraphic: The World of the Graphic Novel

Toledo Museum of Art, Toledo, Ohio October 2, 2009 through January 3, 2010

Huntington Museum of Art, Huntington, West Virginia February 20 through May 24

Norman Rockwell in the 1940s: A View of the American Homefront

National Museum of the Marine Corps, Triangle, Virginia September 28, 2009 through January 9, 2010

Norman Rockwell's Tom Sawyer and Huckleberry Finn

Alvin Sherman Library, Nova Southeastern University, Florida November 14, 2009 through January 29, 2010

Minnesota Marine Art Museum June 15 through August 8, 2010

Averitt Center for the Arts/Statesboro Arts Council, Inc., Statesboro, Georgia March 12 through May 7, 2010

Picturing Health: Norman Rockwell and the Art of Illustration

Gari Melchers Home and Studio, Fredericksburg, Virginia October 31, 2009 through January 31, 2010

Stockbridge Models Project

Stockbridge Town Hall, Stockbridge, Massachusetts Ongoing

art & archival donors

PERMANENT COLLECTION ART DONATIONS

Caroline D. Bain Rose Heindel John and Virginia Low Peter Rockwell Michael J.P. Collins Steven Hirsch Wendell Minor Jeanne Steig Laurie Cormier Robert T. Horvath Barbara Nessim Murray Tinkelman The Roger P. Nordblom Family Senator Jack & Mrs. **Everett Raymond Kinstler** Ed Vebell Jane Fitzpatrick

ARCHIVAL DONATIONS

Anonymous Donor Holly Chorba Robert T. Horvath Bonnie Rosenberg Caroline D. Bain Miriam Dornbirer Thomas & David Lowell Jacquelyn Swan Sam Baytar James A. Edgerton Johnson Ann Lamone White Edward C. Bloom Marcia Gellert & Marion Heim John T.C. Low Russell S. Broad, Jr. Linda Gumble Kevin Lyseth

LENDERS TO NORMAN ROCKWELL MUSEUM EXHIBITIONS

Kelly Meany

Elizabeth Montgomery/The Mrs. Mary Alice Schwarz Anonymous Lender Phillip M. Grace Virginia and Douglas Haight Familyof William S. Miles **Nelson Severinghaus** American Legion Post #193, Winchendon, Massachusetts The Estate of Thomas Hoving Don Mott The Stuart Family Steward Babbott Oliver C. Kempton, Jr. The Musselman Family William Stuart Thompson C. Chew Herbert Lobsenz Lowell Paddock Sun-Maid Growers of Carlos D. De Mattos Idella Ludwig Pfizer Inc. California Gail and Thomas Rockwell Williams High School Alumni Kay Dore Marino Family Trust The Dowd Family Family of Angus Macdonald Jarvis Rockwell Association John and Nan MacEwen Peter Rockwell Eleanor Ettinger & Barbara

Kenneth Salem

Stevens

exhibition loans

LENDERS TO NORMAN ROCKWELL MUSEUM EXHIBITIONS

Building Books: The Art of David Macaulay

David Macaulay

Dinotopia: The Fantastical Art of James Gurney

James Gurney

The Duchess of Whimsy: The Art of Peter de Sève

Peter de Sève

The Fantastical Art of Peter Rockwell: A Sculptor's Retrospective

Butler Museum of American Art Mary Rockwell
Geoffrey and Peigi Rockwell Peter Rockwell

John Rockwell

Graphic Identity: The Art of Barbara Nessim

Barbara Nessim

LitGraphic: The World of the Graphic Novel

Jessica AbelNiko HenrichonSue Coe/Galerie St. EtienneMark KalesnikoHoward CrusePeter Kuper

Scott Eder Estate of Harvey Kurtzman Estate of Will Eisner Matt Madden

Brian Fies Frans Masereel
HA Galleries Terry Moore

Marc Hempel New York Society Library

Dave Sim Barron Storey Lisa Thamasett Estate of Lynd Ward Lauren Weinstein Mark Wheatley

Picturing Health: Norman Rockwell and the Art of Illustration

Pfizer Inc Cora Lynn Deibler
American College of Cardiologists Cathy Dineen
Melinda Beck Teresa Fasolino
Cathie Bleck Frances Jetter
Guy Billout Stephen Ledwidge
Juliette Borda Gregory Manchess
Charles Cross Peter de Sève

Whitney Sherman Elwood Smith Mark Ulriksen

Norman Rockwell: Behind the Camera

Berkshire Museum Brooklyn Museum Columbus Museum of Art Connecticut Valley Historical Museum

William Steig: Love & Laughter

Jeanne Steig Eric Carle Museum of Picturebook Art Anonymous Donor Mary Whalen Leonard Memorial Art Gallery National Press Club Smithsonian Air and Space Museum The Swyers Family Taubman Museum of Art





ATTENDANCE

Total Visitation	121,527
Daily Visitation, children	10,430
Daily Visitation, college students	4,536
Group Tourism	13,930
School Programs, on site	4,236
School Programs, off site	986
Scout Programs	281
Family Days	184
Linwood Living History Programs & site walks	3,416
Other Adult Public Programs	1,557
Other Child Public Programs	634
Festivals and Community Days	1,464
Shared Ticket Incentives	8,350
Audio Tours	9,081
Library Passes	2,911



education & visitor experience

PUBLIC PROGRAMS

An exciting array of learning experiences engaged audiences of all ages at Norman Rockwell Museum and in communities around the nation this year. The Museum celebrated the book release of The Unknown Rockwell: A Portrait of Two American Families, in October, with the book's author James Buddy Edgerton and co-author Nan O'Brien. Mr. Edgerton, who was a next-door neighbor and model for Norman Rockwell during his years in Arlington, Vermont, spoke to a packed house, which included Norman Rockwell's sons Jarvis and Tom, other Vermont models and friends.

On June 4, 2010, NASA astronaut/
Berkshire native Stephanie Wilson paid
a visit to Norman Rockwell Museum to
return a reproduction of a 1964 photo of
Norman Rockwell and astronauts John W.
Young and Virgil I (Gus) Grissom, which
accompanied her aboard the space shuttle
Discovery in 2007. Ms. Wilson offered
remarks about her experiences during a
special public program.

Private Lives, Public Personas, the

Museum's summer 2009 lecture and performance series, delved into the fascinating and often complex relationship between the public personalities and private lives of artists. A well-attended evening talk by Peter Rockwell offered insights into his artistic development and working process, and his personally-led gallery and grounds walks were enjoyed by the many visitors in attendance. Illustrator James Warhola shared memories of his uncle Andrew Warhola, better known as Pop Art impresario Andy Warhol (1928-1987). Acclaimed actress Robin Lane portrayed Iconic Mexican artist Frida Kahlo (1907-1954) in a one-woman performance that brought this creator of powerful personal images to life. The life of American painter John Sloan (1871-1951), who began his career as an illustrator and cartoonist, creating reflections on urban life for the nation's magazines, was explored by Rockwell Center for American Visual Studies Curator Joyce K. Schiller, PhD. Summer workshops for the young and the young at heart offered lively opportunities for artistic discovery.

The Summer Art Club engaged children in on-site drawing and painting as a tool for seeing, and Create Together offered hands-on interactive parent-child experiences in the Museum's galleries. Art in Action, a series of Sunday drop-in art classes, were enjoyed by young visitors and their families. Award-winning artist Irena Roman, whose watercolors are featured in galleries and in editorial, publishing, and advertising venues, led a weeklong intensive art workshop for adults.

Four unique summer programs invited visitors to look back in time. Model Citizens connected many delighted visitors with real-life models who actually posed for Norman Rockwell. In Rockwell's World introduced audiences to the important people in the artist's life; and Meet Mr. Butler brought the owner of Linwood, the 1859 cottage that graces the Museum's grounds, to life. The property's heritage also inspired Historic Property Walks, which explored the Linwood Estate's bucolic landscape and legacy before becoming home to Norman Rockwell Museum.

In October, Norman Rockwell: Behind







the Camera shed new light on Norman Rockwell's artistry and creative process, inspiring a popular series of related programs and events. Guest curator/photographic historian Ron Schick offered a behind-the-scenes look at the works on view, and photographer Michael Flower discussed commercial photography and its vital connection to the art of illustration. The Museum's Saturday evening series The Artist & The Photograph invited noted photographers Kevin Sprague, Gregory Crewdson, and Jonathan Doster to share their thoughts on contemporary pathways in photography—from assembled narration to the moving image. On Memorial Day weekend, Vanity Fair contributing editor David Kamp discussed his exhibitionrelated article, which offered fresh perspectives on Norman Rockwell's art and role in American culture.

Behind the Camera also inspired handson art programs for adults and children. Photographer Sabine Vollmer von Falken helped amateur image-makers to navigate their digital camera in Camera Clinic, sharing aesthetic and practical pointers. Writer Vivian Dorsal and her students put pen to paper during *Picture This: Writing with Photographs,* which employed visual memoir as a literary spark. *The Art of the Photographic Portrait* examined the fine art of portrait photography, practiced by Julie McCarthy.

Family events inspired children of all ages to strike poses and capture stories in art. Play Ball! An All American Festival brought many enthusiastic visitors to the Museum in celebration of Rockwell's art and a much-loved national pastime, during the July 4th weekend. February and April vacation workshops encouraged creativity through the exploration of the works on view in Paint Up a Storm! and Gallery Sleuths!. Got Ink? Creating a Graphic Novel, led by educator and artist Tim Callahan, and Moving Pictures: Creating Animation, taught by illustrator Elizabeth Buttler, offered exciting approaches to creating sequential imagery for teens. Kids Create: A Pre-School Art Program provided unique gallery experiences for young art lovers and their caregivers throughout the year.

Norman Rockwell's art for The Saturday

Evening Post, and the public response it received, was celebrated at a special exhibition opening for To Rockwell, With Love: Fan Mail and The Saturday Evening Post in January. Accompanied by musician Mike Schiffer, designer Hope Aaron and radio personality Mimi Rosenblatt brought visitors back to America's mid-century with a dramatic reading of select Rockwell fan correspondence. The artist's covers for the Post were further explored in Food for Thought: A Lunchtime Lecture Series with curatorial staff members Jessika Drmacich, Stephanie Plunkett, and Joyce K. Schiller. Norman Rockwell's 1960 painting, Golden Rule, provided the inspiration for World Rhythms Day, an afternoon of family fun with an international flavor featuring multicultural music, traditional kamishibai Japanese storytelling, classic 1960s cars, a Runaway-inspired diner, and the May reopening of Norman Rockwell's Stockbridge studio.

Contemporary illustrators working in Rockwell's beloved profession offered compelling conversations about their art and diverse aspects of the field. Barbara Nessim, an award-winning illustrator and the Museum's inaugural Artist Laureate, discussed her ever-evolving imagery and career. James Gurney, the famed creator of the Dinotopia book series, introduced children and families to approaches that inspired his recent book, *Imaginative Realism*: How to Paint What Doesn't Exist. Peter de Séve and Randall de Séve spoke to visitors about the process of creating their popular illustrated book, The Duchess of Whimsy. In June, William Steig: Love & Laughter was brought to life by family members Jeanne Steig, the artist's wife of 35 years, and Maggie Steig, the artist's daughter, both talented creators who shared reflections at the exhibition opening.

SCHOOL PROGRAMS

Interactive, curriculum-based programs for school groups, grades kindergarten



through high school, inspired students to explore language arts (Narrative and Nuance), studio arts (Art and Inspiration), and social studies (Moments in History) through original works of art by Norman Rockwell. Interrogative teaching methods, drawing as a tool for seeing, creative writing in the galleries, and close ups encounters with historical artifacts relating to the works on view brought the Museum's collections into focus for students and their teachers. Generous support from the High Meadow Foundation and the Deputies of Berkshire County offered schools much appreciated underwriting support for bus service and Museum admission, making visits possible in challenging economic times. Resource packets for educators, available on CD, and downloadable lesson plans, remained a popular way for educators working

> across disciplines to bring the art of Norman Rockwell into the classroom.

Many college students joined us for advanced and behind-the-scenes tours that extended their classroom learning in illustration art, history, education, and women's studies.

This February, almost 200 students and their families attended the exhibition opening for the Museum's 24th Annual Berkshire County High School Art Show, which featured illustrator/cartoonist John Roman as an inspirational opening commentator. A diverse array of two and three-dimensional artworks from students from 14 Berkshire County schools were on view in this time-honored installation.

COLLABORATION AND OUTREACH

This year, new collaborations provided exciting opportunities to engage diverse audiences with the work of the Museum. The Museum found programmatic synergy with Multicultural BRIDGE, bringing interactive programs promoting literacy, tolerance, healthy living, and respect for the environment to the youth of our region. Literacy Network of South Berkshire, a nonprofit organization that makes instruction in basic academic skills accessible to adults living and working in Southern Berkshire County, joined us for a series of group and independent visits promoting literacy through art.

Education staff worked with students and teachers at the Richmond School on a successful pilot series of illustration-based programs that inspired creativity and consideration of the power of images to communicate ideas and narratives. Outreach visits to schools, libraries, museums, and communities near and far brought the art of Norman Rockwell to a broad spectrum of organizations and their constituents.

scholarly contributions

Photo historian Ron Schick's use of the Museum's Archives and ProjectNORMAN from 2006 through 2008, resulted in the fall 2009 publication of *Norman Rockwell: Behind the Camera* (Little Brown and Company), a fascinating look at Rockwell's use of elaborately staged reference photography to compose his iconic images. The following researchers who utilized the Archives this year for upcoming projects regarding Norman Rockwell and the field of illustration:

Bridget R. Cooks, Ph.D., a professor of Art History and the Program in African

American Studies at the University of California, Irvine, gathered material for a planned publication on the art of the Civil Rights Movement.

Jane Allen Petrick, Ph.D., an organizational psychologist and independent author, visited the Museum to research the topic of her planned book about, in her words, "the other people in Norman Rockwell's America." She is interviewing many of Rockwell's models, and analyzing documents from our Archives as she investigates the artist's illustrations depicting people of color.

Patti Philippon, Chief Curator at

the Mark Twain House and Museum in Hartford, Connecticut, utilized the archives relating to Rockwell's illustrations for Tom Sawyer and Huckleberry Finn.

Virginia Mecklenburg, Ph.D., Senior Curator of painting and sculpture at the Smithsonian American Art Museum, examined correspondence, photographs, news clippings, and many other resources in preparation for her exhibition and book, Telling Stories: Norman Rockwell from the Collections of George Lucas and Steven Spielberg.

ROCKWELL CENTER FOR AMERICAN VISUAL STUDIES

This year, the Rockwell Center for American Visual Studies at Norman Rockwell Museum invited its first applications for participation in the Rockwell Center's 2011 Fellows Program. Dedicated to the art of illustration, this national research institute is the first of its kind in the nation, and has been established to bring new scholarly attention and resources to this important art form. The Rockwell Center will award two fellowships promoting the study of illustration art and an understanding of the role of published images in shaping and reflecting our world. Open to senior scholars, museum professionals, and advanced graduate students working in diverse fields, Fellowship applications are

due on November 12, 2010 with research

to commence in the spring of 2011.

The Rockwell Center website (www.rockwell-center.org) has been established, providing new scholarship relating to the art of illustration and works in the Museum's collections on a weekly and bi-weekly basis. These illustrated postings have attracted a broad audience of more than 50,000, prompting commentary from scholars, museum professionals, and the general public. The Rockwell Center website also features information about its institutional partners, their collections, and their illustration-based exhibitions.

A comprehensive three-year work plan outlining long-range goals, programming, and outreach for the Rockwell Center is currently being finalized. Research and planning for upcoming exhibitions relating to American visual culture is underway.

PUBLICATIONS

The Fantastical Faces of Peter Rockwell, catalogue for the 2009 exhibition, featuring an interview with the artist, and commentary from former New York Times art editor Annette Grant, and Norman Rockwell Museum Director/CEO Laurie Norton Moffatt, Chief Curator/Deputy Director Stephanie Haboush Plunkett, and Curator of Archival Collections Corry Kanzenberg. The catalogue received a 2010 New England Museum Association Publication Award.

The expanded 40th anniversary edition of *Portfolio* (the Museum's member magazine) was published in July 2009. The comprehensive overview of the Museum's first 40 years went on to receive a 2010 New England Museum Association Publication Award.

the public dimension



Along with attracting significant press both nationally and internationally, Norman Rockwell Museum continued its efforts to reach new and existing audiences through a combination of ambitious marketing and online efforts. Collaborations with area cultural organizations resulted in such joint ticketing efforts as American Icons (Chesterwood, Hancock Shaker Village and The Mount), and dual ticket offers with The Clark, Mass MoCA, Ventfort Hall, and Tanglewood.

Strategic budgeting and planning provided the opportunity for increased outreach with online resources, placement with outdoor advertising, and leveraged the Museum's first ever television campaign. The Museum added a digital video screen to its lobby in order to post current and upcoming programs and exhibitions, provide visitor service information, and promote membership, the Museum store

and café, plus other cultural attractions in the Berkshires. The system utilizes a web interface for updates.

WWW.NRM.ORG

The Norman Rockwell Museum website received 381,000 unique visits during the fiscal year 2009-2010, a 37 percent increase from the previous year. In collaboration with the Studio Two marketing agency, the Museum redesigned its website, with the objective of championing web 2.0-oriented technologies and techniques, and relaunched the site in October of 2009. Web visitation, participation, and online store sales increased considerably, with average visitation up over 60 percent from the previous year. The enhancements and improvements were affirmed by an honorable mention for best website in the New England Museum Association 's 2010 Publication Awards Competition.

This year aggressive search engine optimization strategies were employed, yielding over 300 percent increased traffic to the website from the three largest search engines: Google, Yahoo, and MSN/Bing. On February 3, 2010, Google paid tribute to Norman Rockwell's

116th birthday by modifying its homepage banner to incorporate the artist's April 24, 1926 Saturday Evening Post illustration Boy and Girl Gazing at Moon (Puppy Love). The surprise "Google Doodle" resulted in an extraordinary amount of international interest in Rockwell, and temporarily crashed the Museum's website due to the increased visitation and direct links from international media. On that day the Museum's site received over 60,000 visits (about ten times the usual traffic), with traffic noted from such regions as North America, Europe, Asia, The Middle East, and South America. In the spring, the Museum was recognized as one of over 100,000 "favorite places on Google" based on Google users' interaction with local business listings.

THE ONLINE COMMUNITY

The Museum further strengthened its online community through increased participation in the social networking sites Facebook, Twitter, YouTube and ArtBabble. Launched in late 2008, the Museum's Facebook page received over 2,500 fans by March 2010, and has remained a popular complement to the main Museum website.







advancement

This year Norman Rockwell Museum was successful in raising funds from its growing community of supporters despite the uncertain economic climate. In fiscal year 2010, development income provided 36 percent of the Museum's overall revenue. Institutional support from foundations, corporations and government provided much needed funding for a wide variety of projects and programs at the Museum, including continuing archiving efforts for ProjectNORMAN, the installation of a new HVAC (heating, ventilating, and air conditioning) system, and the annual high school art show. Contributions from Trustees, the National Council, and members allowed the Museum to continue to provide top quality programming, events, and exhibitions to the more than 120,000 visitors to the Museum, as well as the more than 360,000 people who viewed one of its traveling exhibitions across the country.

GRANTS

Grant funding represents a significant portion of the Museum's development revenue. In fiscal year 2010, grant awards accounted for more than 24 percent of the Museum's total operating budget—a revenue source that consistently has been second only to admissions income.

Grant sources include foundations large and small, as well as federal, state, and municipal government opportunities. All are highly competitive, and only a small percentage of applications submitted result in an actual award. In recent years, the Museum has prepared applications requesting a total of \$4 to \$8 million with a success rate of 10 to perecent depending on the year.

The following is a description of grants made to the Museum in fiscal year 2010 by program:

ProjectNORMAN - preservation, digitization, and public access initiatives

Once again, the federal Institute for Museum and Library Services (IMLS) and an anonymous foundation awarded \$150,000 and \$200,000 respectively to advance ProjectNORMAN, in particular to make collections information more broadly accessible to the public. The

Museum also secured a first-ever "basic processing" grant from the National Archives and Research Administration (NARA) National Historical Publications and Records Commission to reorganize the Norman Rockwell Archive to current archival standards. This prestigious award of \$108,213 supports a two-year effort to overhaul the entire archive, positioning the Museum to pursue subsequent NARA grants for detailed processing in the future. The Stockbridge Preservation Committee also awarded \$25,000 to continue its multi-year

Berkshire County Sheriff's Office to underwrite the Museum education program costs and transportation costs for Berkshire County school groups that come from Title I and other economically distressed public schools.

Ruth and Nicholas Boraski continued to support Museum education initiatives with an additional \$30,000 grant to The Ruth P. and Nicholas Boraski Family Children's Fund, which they established in 2008.

In fiscal year 2010, Norman Rockwell Museum installed a fire suppression system in the Studio funded in part by two



commitment to digitization, research, and development of finding aids for the Stockbridge Models Project – a subset within ProjectNORMAN that addresses film-based collections related directly to the Town's cultural heritage.

Exhibitions and programming

Norman Rockwell: Behind the Camera was supported by a \$25,000 grant from the Stockman Family Foundation and a \$15,000 grant from the Max and Victoria Dreyfus Foundation.

As in years past, Legacy Banks
Foundation supported the 24th Annual
Berkshire County High School Art Show,
with a new three-year commitment of
\$12,000, for years 2011, 2012, and 2013.

Once again, the Museum was fortunate to receive a \$6,000 grant from the

grants received in fiscal year 2009. The Museum received a \$20,000 grant from the 1772 Foundation that was matched by a \$25,000 grant from the Burton D. Morgan Foundation to support this long overdue project. Petricca Industries also contributed \$16,000 in services to the project. Construction took place during the winter of 2010 when the studio was closed to the public.

Operating support, capital projects, endowment grants and special projects

For fiscal year 2010, the Museum was fortunate to receive the following institutional support for general operating expenses. The Massachusetts Cultural Council (\$21,300), the Burton D. Morgan Foundation (\$10,0000 with an additional \$25,000 toward the Museum's



endowment fund), Berkshire Life Insurance (\$25,000).

The Henry R. Luce Foundation awarded a grant of \$100,000 to support the curatorial department for one year, through its American Art Renewal Fund (AARF). The foundation established AARF in 2010 to strengthen American art museums during this current economic downturn.

Once again, the Museum was fortunate to receive \$50,000 from the High Meadow Foundation to underwrite the "Kids Free" Program. High Meadow Foundation has sponsored this program since fiscal year 2004. Through this program, children under the age of 18 have enjoyed free admission to the Museum.

An anonymous foundation awarded \$25,000 to the Museum to hire a consultant to work with trustees and senior staff to draft a financial report for the Museum. This report will help the Museum address some of the financial challenges it has faced over the past several years and allow it to plan for the future.

The Museum redeployed a \$190,000 State Cultural Facilities Grant received in fiscal year 2009 to replace its 19-year old chiller climate control system, which failed in July 2009. Professional engineers determined that the cooling system had to be redesigned and the chiller replaced immediately. The Museum expedited this expensive project to avoid putting its world-class art collections at risk. In addition to the Cultural Facilities Grant, a Norman Rockwell Museum Board Member and United Technologies Corporation (UTC) generously awarded a \$25,000 gift and a \$5,000 grant respectively toward

the cost of replacing the chiller. As a result, the Museum was able to replace the failed system quickly with a more state-of-theart model by May 2010.

The Henry Luce Foundation also awarded \$5,000 to underwrite Museum Director Laurie Norton Moffatt's trip to Moscow on behalf of the Association of American Museums (AAM). Norton Moffatt represented AAM and the Museum on the United States delegation arranged by the U.S. State Department. The Clark Institute of Art and the Berkshire Taconic Community Foundation also contributed \$2,500 and \$500, respectively to this unique project.

MEMBERSHIP & INDIVIDUAL GIVING

Membership and individual support continue to play an important role in generating income during an unsettled economic climate. Nearly 1.600 members and donors made financial commitments this past year. Combined, members and individuals provided almost \$300,000 (\$295,877) in revenue to the Museum in fiscal year 2010. Increased efforts and new initiatives increased the number of new members increased over last year by 17.5 percent, however, the annual membership renewal rate decreased slightly over the previous year (three percent). The fiscal year 2010 renewal rate was 66 percent- a large share of which came from long-time members who continue to keep the spirit of Norman Rockwell's art alive.

In fiscal year 2010, the Museum continued to receive income from attendees of the 40th Anniversary

gala, implemented a successful yearend appeal, and increased stewardship activities that yielded additional income for the year. Cultivation events for members and donors were held in Williamstown, Massachusetts in October, and Fort Lauderdale, Florida in November. There were also strong member turnouts at the Norman Rockwell: Behind the Camera and Love and Laughter: the Art of William Steig exhibition opening nights in November and June.

The following are some highlights of the Museum's membership and individual support for fiscal year 2010:

- North American Reciprocal Museum program (NARM), a member benefit introduced in 2009 to Illustrator's Roundtable and above-level memberships, has played an important part in encouraging members to renew, and new constituents to join at elevated levels. NARM members now have membership privileges at 421 North American Museums.
- Library memberships continue to increase and have become an important outreach tool for the Museum.

 Seventy-seven Regional libraries, a 12 percent increase over last year, from Massachusetts, Connecticut, New York, and Vermont participate in this unique program, which entitles library patrons to "check out" a pass for up to four individual admissions, expanding the accessibility of the Museum.
- The Year-End Appeal was one of the Museum's most successful appeals in a long time, with \$51,406 raised overall. Several of the Museum's trustees contributed more than \$33,000 to this year's appeal, while non-trustees contributed more than \$17,000, representing a 76 percent increase (from non-trustees) over the previous year.

NATIONAL COUNCIL

The National Council is a group of friends and supporters from around the country who serve as Rockwell advocates, providing important stewardship and national outreach for the Museum. In fiscal year 2010, National Council members contributed \$56,000 in revenue to the Museum, representing a more than 100 percent increase over the previous year.

finance & administration

The 2010 fiscal year was a challenging one. However, Norman Rockwell Museum worked diligently to maintain a very efficient and effective operation which once again, successfully produced a strong balance sheet and an increase in net assets this year.

HIGHLIGHTS OF THE 2010 OPERATING YEAR

- Welcomed over 120,000 visitors who generated over \$2.1 million in admissions income and net store operations.
- Increased sales from our store website by 20 percent.
- Produced just under \$500,000 from traveling exhibit fees.
- Received over \$700,000 in memberships, contributions and gifts from individuals and corporations from across the country.
- Successfully received \$950,000 in grants from government organizations and private foundations to support the continued stewardship of the Museum's collection and maintain its campus.
- Decreased operating expenses by five percent without sacrificing its mission.

As is the case with most other institutions, the Museum's ability to continue to raise revenues sufficient to cover operating expenses will continue to be challenged in the years ahead. To successfully accomplish this goal, the Museum will continue to focus on enhancing its visitors' experience, growing the membership and donor base, while striving to build a larger endowment.

FINANCIAL STATEMENTS AS OF JUNE 30, 2010

Condensed Statement of Financial Position

Assets	

Cash and cash equivalents	\$10,896	Payables	\$74,561
Receivables	448,493	Short and Long Term Debt	812,050
Store Inventory	597,934	Deferred Income	622,265
Investments	3,069,099	Total Liabilities	1,508,876
Property and Equipment	4,567,226	Total Net assets	7,184,772
Total assets	\$ 8,693,648	Total Liabilities & Net Assets	\$8,693,648

Condensed Statement of Operations

Operating Revenues

Admissions Income	\$1,312,501 746,871 486,195 193,017
Gross Profit from Store Operations	746,871
Traveling Exhibition Fees	486,195
Other Earned Revenues	193,017
Contributions & Gifts	525,728 184,188 948,393
Memberships	184,188 > 36%
Grants	948,393
Reserves Draw for Operations	147,000 4%

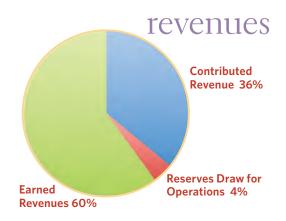
Total Revenue \$4,543,893 100%

Operating Expenses

Exhibitions & Education	1,131,021	26%
Collections Care	556,522	13%
External Relations	373,006	9%
Facilities & Depreciation	787,823	18%
Communications & Marketing	554,430	13%
Administration & Business Operations	884,366	21%
Total Expenses	\$4,287,168	100%

Change in net assets from operations \$256,725

The condensed statements of financial position and operations are derived from the Norman Rockwell Museum's June 30, 2010 audited financial statements by Wolf and Co., whose report expressed an unqualified opinion on those statements. A complete copy is available upon request.



Liabilities and Net Assets





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Richard Ziter

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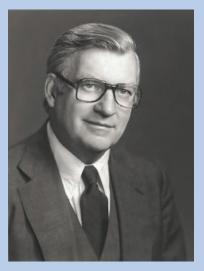
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IN MEMORIAM:

Henry H. Williams, Jr. DECEMBER 9, 1923-FEBRUARY 6, 2010



Henry H. Williams, Jr. served long and tirelessly for many Berkshire County non-profit organizations, all of whose missions he ardently supported, but his greatest love was for Norman Rockwell Museum. Returning to Stockbridge in 1973 from a brief stint at Beloit Corporation headquarters in Wisconsin, Williams joined the Museum Board of Trustees at the encouragement of his longtime friends, Jack and Jane Fitzpatrick (He remained on the Board until 1985, serving as Treasurer beginning in 1979). He joined the trust department of the Berkshire Bank & Trust Company, and Norman and Molly Rockwell became his trust clients. Williams loved working for the Rockwells, and was inspirational in helping them to form the Norman Rockwell Art Collection Trust, the backbone of the Museum's collection. After retiring from the Berkshire Bank, Williams joined the staff of the Museum in 1985 as its first chief financial officer, a post he held for nearly a decade before becoming a Trustee Emeritus in 1997. In ad-

dition, Williams was instrumental in fundraising and other support for the Museum's move from the Old Corner House to the present Linwood Estate.

In 2003 the Museum dedicated a bench on the Estate's grounds to him as tribute to his long affiliation. Williams cared deeply for the Museum's art collection, and in his honor the Museum established the Henry H. Williams, Jr. Art Conservation Fund in 2010. Williams will be remembered fondly; and his son Peter, who currently serves as a Trustee, continues his family's important and cherished contributions to Norman Rockwell Museum.







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Photo by Sarah Edwards.

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Untitled Drawing (Fortune Teller at Thanksgiving), William Steig, 1992. ©1992 William Steig. All rights reserved. Norman Rockwell Museum Collection, Gift of Jeanne Steig.

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Left to right: Fishing Trip, They'll Be Coming Back Next Week, Norman Rockwell, 1919.

The Catch, Norman Rockwell, 1919, Licensed by Norman Rockwell Licensing, Niles, IL. From the permanent collection of Norman Rockwell Museum, gift in honor of the Crocker Family by Rodger P. Nordblom.

No Swimming, Norman Rockwell, 1929. ©1929 SEPS: Licensed by Curtis Publishing, Indianapolis, IN. From the permanent collection of Norman Rockwell Museum, gift of Jeanie Kull Low and John T.C. Low.

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Abraham Lincoln Comes Home, Wendell Minor, 2009. ©2009 Wendell Minor. All rights reserved. From the permanent collection of Norman Rockwell Museum, gift of Wendell Minor.

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Top to bottom: Norman Rockwell answering fan correspondence in his studio; Stockbridge, Massachusetts, c.1971. Photograph attributed to Louie Lamone. Licensed by Norman Rockwell Licensing; Niles, IL. From the permanent collection of Norman Rockwell Museum.

Illustration from *The Duchess of Whimsy*, Peter de Sève, 2009. ©2009 Peter de Sève. All rights reserved.

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Cover illustration for Boys' Life magazine, Norman Rockwell, July 1933. Licensed by Norman Rockwell Licensing, Niles, IL. From the permanent collection of Norman Rockwell Museum.

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Top to bottom: *Tree of Life*, Peter Rockwell, 2001. ©Peter Rockwell. All rights reserved.

Artwork from various artists, Community Access to the Arts. All rights reserved.

Artwork by William Steig. From the permanent collection of Norman Rockwell Museum, gift of Jeanne Steig. Norman Rockwell's Stockbridge studio.

PAGE 17

Top, left to right: Cecilia Rufo, Helen Downey, and Anne White_Lamone at Norman Rockwell: *Behind the Camera* exhibition opening.

Bottom, left to right: Madeline, Ron, Julie, and Lauren Schick, at *Norman Rockwell: Behind the Camera* exhibition opening.

PAGE 19

Top left, left to right: Norman Rockwell models Ed Locke, Mary Whalen Leonard, and Wray Gunn.

Bottom right, left to right: Rick Sands, Gregory Crewdson, and Daniel Karp at *The Artist & The Photograph: Gregory Crewdson*.

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Norman Rockwell Google Doodle, 2010. Courtesy of Google. Boy and Girl Gazing at Moon (Puppy Love), Norman Rockwell, 1926. ©1926 SEPS: Licensed by Curtis Publishing, Indianapolis, IN.

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Top to bottom: Smithsonian photographer with *The Runaway* models Ed Locke and Richard Clemens.

NPR reporter Jacki Lyden interviews New Kids in the Neighborhood model Wray Gunn.

CBS Sunday Morning interviews Day in the Life of a Little Girl model Mary Whalen Leonard.

PAGE 23

Announcement of American Recovery and Reinvestment Act (ARRA) Stimulus Grants for the Arts in Massachusetts, Norman Rockwell Museum, September 18, 2009. Left to right: United State Representative (First Congressional District) John Olver; Norman Rockwell Museum Director/CEO Laurie Norton Moffatt; National Endowment of the Arts Director of Dance/ARRA Program Manager Douglas Sonntag; Massachusetts State Representative William Smitty Pignatelli; Massachusetts Culture Council Executive Director Anita Walker; Massachusetts Cultural Council Board Member Ira Lapidus: Massachusetts State Representative (Third District) Rosemary Sandlin.

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Melinda, Jeanne, Lily, and Maggie Steig at *William Steig: Love & Laughter* exhibition opening.

PAGE 30

Left: Norman Rockwell model Claire Williams. Photo by Sarah Edwards.

BACK COVER Photo by Sarah Edwards

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